Triptych (drieluik) (English version) amendment Articles of Association AerCap Holdings N.V.

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
ARTICLES OF ASSOCIATION	ARTICLES OF ASSOCIATION	
NAME AND SEAT	NAME AND SEAT	
Article 1	Article 1	
1.1 The name of the Company is: AerCap	1.1 The name of the Company is: AerCap	
Holdings N.V.	Holdings N.V.	
1.2 The Company is established in Amsterdam.	1.2 The Company is established in Amsterdam.	
OBJECTS	OBJECTS	
Article 2	Article 2	
The objects of the Company are:	The objects of the Company are:	
a. to enter into financial engagements,	a. to enter into financial engagements,	
particularly into financial and operational	particularly into financial and operational	
lease agreements, with respect to airplanes	lease agreements, with respect to airplanes	
and helicopters, airplane and helicopter	and helicopters, airplane and helicopter	
engines, (spare) components of airplanes and	engines, (spare) components of airplanes and	
helicopters, as well as related technical	helicopters, as well as related technical	
equipments and other technical equipment as	equipments and other technical equipment as	
the Company deems fit;	the Company deems fit;	
b. to enter into service agreements which	b. to enter into service agreements which	
support the before mentioned engagements;	support the before mentioned engagements;	
c. to acquire, exploit and sell the before	c. to acquire, exploit and sell the before	
mentioned objects;	mentioned objects;	
d. to participate in, to finance, to collaborate	d. to participate in, to finance, to collaborate	

	CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
	with, to conduct the management of and	with, to conduct the management of and	
	provide advice and other services to legal	provide advice and other services to legal	
	persons and other enterprises with the same	persons and other enterprises with the same	
	or similar objects;	or similar objects;	
e.	to acquire, use and/or assign industrial and	e. to acquire, use and/or assign industrial and	
	intellectual property rights;	intellectual property rights;	
f.	to provide security for the debts of legal	f. to provide security for the debts of legal	
	persons or of any other Company;	persons or of any other Company;	
g.	to do anything which is, in the widest sense	g. to do anything which is, in the widest sense	
	of the word, connected with or may be	of the word, connected with or may be	
	conducive to the attainment of these objects.	conducive to the attainment of these objects.	
SH	ARE CAPITAL	SHARE CAPITAL	
Art	icle 3	Article 3	
The	authorised share capital of the Company is two	The authorised share capital of the Company is two	
mill	ion five hundred thousand euros (EUR	million five hundred thousand euros (EUR	
2,50	00,000), divided into two hundred and fifty	2,500,000), divided into two hundred and fifty	
mill	lion (250,000,000) ordinary shares, each having	million (250,000,000) ordinary shares, each having	
a no	ominal value of one eurocent (EUR 0.01).	a nominal value of one eurocent (EUR 0.01).	
ISS	UANCE OF SHARES AND PAYMENT ON	ISSUANCE OF SHARES AND PAYMENT ON	
SH	ARES	SHARES	
Art	icle 4	Article 4	
4.1	Upon a proposal of the Board of Directors	4.1 Upon a proposal of the Board of Directors	
	containing the price and further terms and	containing the price and further terms and	
	conditions of issue, the general meeting of	conditions of issue, the general meeting of	
	shareholders shall have the power to resolve	shareholders shall have the power to resolve	
	upon the issuance of shares and, with due	upon the issuance of shares and, with due	
	observance of the proposal of the Board of	observance of the proposal of the Board of	
	Directors, to determine the price and further	Directors, to determine the price and further	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	terms and conditions of such share issuance.		terms and conditions of such share issuance.	
	The general meeting of shareholders may		The general meeting of shareholders may	
	designate the Board of Directors as the		designate the Board of Directors as the	
	authorized corporate body for this purpose. A		authorized corporate body for this purpose. A	
	designation as referred to above shall only be		designation as referred to above shall only be	
	valid for a specific period of no more than		valid for a specific period of no more than	
	five years and may from time to time be		five years and may from time to time be	
	extended with a period of not more than five		extended with a period of not more than five	
	years. Unless the designation provides		years. Unless the designation provides	
	otherwise, it may not be withdrawn. The		otherwise, it may not be withdrawn. The	
	designation shall specify the number of		designation shall specify the number of	
	shares which may be issued.		shares which may be issued.	
4.2	As long as the Board of Directors is	4.2	As long as the Board of Directors is	
	authorized to resolve upon the issuance of		authorized to resolve upon the issuance of	
	shares pursuant to paragraph 1 hereof, the		shares pursuant to paragraph 1 hereof, the	
	general meeting of shareholders cannot pass		general meeting of shareholders cannot pass	
	resolutions to issue shares.		resolutions to issue shares.	
4.3	Without prejudice to what has been provided	4.3	Without prejudice to what has been provided	
	in article 2:80 paragraph 2 of the Dutch Civil		in article 2:80 paragraph 2 of the Dutch Civil	
	Code, shares shall at no time be issued below		Code, shares shall at no time be issued below	
	par. Shares must be fully paid up upon		par. Shares must be fully paid up upon	
	issuance.		issuance.	
4.4	Payment must be made in cash to the extent	4.4	Payment must be made in cash to the extent	
	that no other contribution has been agreed		that no other contribution has been agreed	
	upon. If the Company so agrees, payment in		upon. If the Company so agrees, payment in	
	cash can be made in a currency other than		cash can be made in a currency other than	
	euro. In the event of payment in a foreign		euro. In the event of payment in a foreign	
	currency the obligation to pay is fulfilled to		currency the obligation to pay is fulfilled to	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	the extent of the amount for which the		the extent of the amount for which the	
	payment is freely convertible into euro, the		payment is freely convertible into euro, the	
	decisive factor being the rate of exchange on		decisive factor being the rate of exchange on	
	the day of payment, or, as the case may be,		the day of payment, or, as the case may be,	
	after application of the next sentence, on the		after application of the next sentence, on the	
	day mentioned therein. The Company may		day mentioned therein. The Company may	
	require payment at the rate of exchange on a		require payment at the rate of exchange on a	
	certain day within two months prior to the		certain day within two months prior to the	
	ultimate day on which payment must be		ultimate day on which payment must be	
	made, provided the shares shall immediately		made, provided the shares shall immediately	
	upon their issuance be admitted to a listing at		upon their issuance be admitted to a listing at	
	a stock exchange outside of the Netherlands.		a stock exchange outside of the Netherlands.	
4.5	The provisions of this article 4 shall equally	4.5	The provisions of this article 4 shall equally	
	apply to the granting of rights to subscribe for		apply to the granting of rights to subscribe for	
	shares, but shall not apply to the issuance of		shares, but shall not apply to the issuance of	
	shares to a person who exercises a previously		shares to a person who exercises a previously	
	acquired right to subscribe for shares. The		acquired right to subscribe for shares. The	
	Board of Directors shall be authorized to		Board of Directors shall be authorized to	
	issue such shares.		issue such shares.	
4.6	The Company is authorized to cooperate in	4.6	The Company is authorized to cooperate in	
	the issuance of depository receipts for shares.		the issuance of depository receipts for shares.	
4.7	The Board of Directors will be authorized to	4.7	The Board of Directors will be authorized to	
	perform the legal acts as referred to in article		perform the legal acts as referred to in article	
	2:94 of the Dutch Civil Code without the		2:94 of the Dutch Civil Code without the	
	prior approval of the general meeting of		prior approval of the general meeting of	
	shareholders.		shareholders.	
	-EMPTIVE RIGHTS		-EMPTIVE RIGHTS	
Arti	cle 5	Arti	cle 5	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
5.1	In the event of an issuance of shares, each shareholder shall have a pre-emptive right pro rata to the number of shares held by each such shareholder.	5.1	In the event of an issuance of shares, each shareholder shall have a pre-emptive right pro rata to the number of shares held by each such shareholder.	
5.2	Should a shareholder who is entitled to a pre- emptive right not or not fully exercise such right, the other shareholders shall be similarly entitled to pre-emption rights in respect of those shares which have not been claimed. If the latter collectively do not or do not fully exercise their pre-emptive rights either, then the authorized corporate body will be free to decide to whom the shares which have not been claimed shall be issued. In respect of the issuance of shares there shall be no pre-emptive right to shares issued against a contribution other than in cash or issued to employees of the Company or of a group company.	5.2	Should a shareholder who is entitled to a pre- emptive right not or not fully exercise such right, the other shareholders shall be similarly entitled to pre-emption rights in respect of those shares which have not been claimed. If the latter collectively do not or do not fully exercise their pre-emptive rights either, then the authorized corporate body will be free to decide to whom the shares which have not been claimed shall be issued. In respect of the issuance of shares there shall be no pre-emptive right to shares issued against a contribution other than in cash or issued to employees of the Company or of a group company.	
5.3	The general meeting of shareholders will have the power to limit or exclude the pre- emptive rights. The pre-emptive right may also be restricted or excluded by the Board of Directors designated pursuant to article 4 paragraph 1 of these articles, if, by a resolution of the general meeting of shareholders, it was designated and authorised for a specified period, not	5.3	The general meeting of shareholders will have the power to limit or exclude the pre- emptive rights. The pre-emptive right may also be restricted or excluded by the Board of Directors designated pursuant to article 4 paragraph 1 of these articles, if, by a resolution of the general meeting of shareholders, it was designated and authorised for a specified period, not	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	exceeding five years, to restrict or exclude such pre-emptive right. The designation may be extended, from time to time, for a period not exceeding five years. Unless the designation provides otherwise, it may not be withdrawn.		exceeding five years, to restrict or exclude such pre-emptive right. The designation may be extended, from time to time, for a period not exceeding five years. Unless the designation provides otherwise, it may not be withdrawn.	
5.4	As long as the Board of Directors is authorized to limit or exclude the pre-emptive rights pursuant to paragraph 3 hereof, the general meeting of shareholders cannot pass such resolutions.	5.4	As long as the Board of Directors is authorized to limit or exclude the pre-emptive rights pursuant to paragraph 3 hereof, the general meeting of shareholders cannot pass such resolutions.	
5.5	A resolution by the general meeting of shareholders to limit or exclude the pre- emptive rights or to designate the Board of Directors as the authorized corporate body for this purpose in accordance with paragraph 3 hereof requires, in order to be validly adopted, a majority of at least two-thirds of the votes cast in a meeting of shareholders if less than half of the issued share capital is present or represented at such meeting.	5.5	A resolution by the general meeting of shareholders to limit or exclude the pre- emptive rights or to designate the Board of Directors as the authorized corporate body for this purpose in accordance with paragraph 3 hereof requires, in order to be validly adopted, a majority of at least two-thirds of the votes cast in a meeting of shareholders if less than half of the issued share capital is present or represented at such meeting.	
5.6	The Company shall announce any issuance of shares with pre-emptive rights in the Staatscourant (Gazette) and in a national daily newspaper, and the period of time within which such pre-emptive right can be exercised. Such pre-emptive right can be executed	5.6	The Company shall announce any issuance of shares with pre-emptive rights in the Staatscourant (Gazette) and in a national daily newspaper, and the period of time within which such pre-emptive right can be exercised. Such pre-emptive right can be executed	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
during at least two weeks after the day of notice in the Staatscourant (Gazette). ACQUISITION BY THE COMPANY OF ITS SHARES Article 6 6.1 The Company may acquire shares in its own	during at least two weeks after the day of notice in the Staatscourant (Gazette). ACQUISITION BY THE COMPANY OF ITS SHARES Article 6 6.1 The Company may acquire shares in its own	
 share capital for valuable consideration if and in so far as: a. its shareholders' equity less the purchase price to be paid by the Company for such shares is not less than the aggregate amount of the paid up and called for part of the issued share capital and the reserves which must be maintained pursuant to the law or these articles of association; b. the aggregate par value of the shares in its share capital which the Company acquires, (already) holds or on which it holds a right of pledge (<i>pand</i>), or which are held by a subsidiary of the Company, amounts to no more than one-tenth of the aggregate par value of the issued share capital; and 	 share capital for valuable consideration if and in so far as: a. its shareholders' equity less the purchase price to be paid by the Company for such shares is not less than the aggregate amount of the paid up and called for part of the issued share capital and the reserves which must be maintained pursuant to the law or these articles of association; b. the aggregate par value of the shares in its share capital which the Company acquires, (already) holds or on which it holds a right of pledge (<i>pand</i>), or which are held by a subsidiary of the Company, amounts to no more than such part of the aggregate par value of the issued share capital set by law from time to time; and 	On June 11, 2008, the act implementing Directive 2006/68/EC (<i>Wet tot uitvoering van richtlijn</i> 2006/68/EC) became effective. Among other things, the implementing Directive increased the statutory limit on the acquisition and holding by a public limited liability company (<i>naamloze</i> <i>vennootschap</i>) of shares in its own share capital from 10% to 50% of the issued share capital. The articles of association still contain the former limit of 10%. The Board of Directors now proposes to amend article 6, subparagraph 1b. and

	CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
	c. the general meeting of shareholders has	c. the general meeting of shareholders has	to stipulate that the Company - or its subsidiaries - shall be allowed to acquire, hold, or hold a right of pledge in respect of, such part of its issued capital as determined by law from time to time.
	authorized the Board of Directors to acquire such shares, which authorization shall be valid for no more than eighteen months on each occasion, notwithstanding any further applicable	authorized the Board of Directors to acquire such shares, which authorization shall be valid for no more than eighteen months on each occasion, notwithstanding any further applicable	
	statutory provisions and the provisions of these articles of association.	statutory provisions and the provisions of these articles of association.	
6.2	Shares thus acquired may again be disposed of by the Company. If depository receipts for shares in the share capital of the Company have been issued, such depository receipts shall for the application of the provisions of this paragraph and paragraph 1 hereof be treated as shares.	6.2 Shares thus acquired may again be disposed of by the Company. If depository receipts for shares in the share capital of the Company have been issued, such depository receipts shall for the application of the provisions of this paragraph and paragraph 1 hereof be treated as shares.	
6.3	 In the general meeting of shareholders no votes may be cast in respect of: a. share(s) held by the Company or by a subsidiary of the Company; b. share(s), depository receipts of which are held by the Company or by a subsidiary of the Company; and 	 6.3 In the general meeting of shareholders no votes may be cast in respect of: a. share(s) held by the Company or by a subsidiary of the Company; b. share(s), depository receipts of which are held by the Company or by a subsidiary of the Company; and 	
	c. share(s) on which the Company or a subsidiary of the Company holds a	c. share(s) on which the Company or a subsidiary of the Company holds a	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
right of usufruct or a right of pledge.	right of usufruct or a right of pledge.	
However, the holders of a right of usufruct	However, the holders of a right of usufruct	
and the holders of a right of pledge on shares	and the holders of a right of pledge on shares	
held by the Company or by a subsidiary of	held by the Company or by a subsidiary of	
the Company are nonetheless not excluded	the Company are nonetheless not excluded	
from the right to vote such shares, if the right	from the right to vote such shares, if the right	
of usufruct or the right of pledge was granted	of usufruct or the right of pledge was granted	
prior to the time such share was acquired by	prior to the time such share was acquired by	
the Company or by a subsidiary of the	the Company or by a subsidiary of the	
Company.	Company.	
Shares in respect of which voting rights may	Shares in respect of which voting rights may	
not be exercised shall not be taken into	not be exercised shall not be taken into	
account when determining to what extent the	account when determining to what extent the	
shareholders have cast their votes, to what	shareholders have cast their votes, to what	
extent they are present or represented at the	extent they are present or represented at the	
general meeting of shareholders or to what	general meeting of shareholders or to what	
extent the share capital is provided or	extent the share capital is provided or	
represented.	represented.	
REDUCTION OF SHARE CAPITAL	REDUCTION OF SHARE CAPITAL	
Article 7	Article 7	
7.1 The general meeting of shareholders may	7.1 The general meeting of shareholders may	
resolve to reduce the issued share capital of	resolve to reduce the issued share capital of	
the Company by cancelling shares or by	the Company by cancelling shares or by	
reducing the par value of shares by an	reducing the par value of shares by an	
amendment to the articles of association,	amendment to the articles of association,	
provided that the amount of the issued share	provided that the amount of the issued share	
capital does not fall below the minimum	capital does not fall below the minimum	
share capital as required by law in effect at	share capital as required by law in effect at	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	the time of the resolution. A resolution of the general meeting of shareholders shall require a two-thirds majority vote if less than half of the issued share capital is present or represented at such		the time of the resolution. A resolution of the general meeting of shareholders shall require a two-thirds majority vote if less than half of the issued share capital is present or represented at such	
7.2	meeting. Cancellation of shares may apply to shares which are held by the Company itself or to shares for which the Company holds depository receipts (beneficial rights). Partial repayment on shares shall be made on	7.2	meeting. Cancellation of shares may apply to shares which are held by the Company itself or to shares for which the Company holds depository receipts (beneficial rights). Partial repayment on shares shall be made on	
7.3	all shares. Reduction of the par value of shares without repayment or partial repayment on shares shall be effected pro rata to all shares. The pro rata requirements may be waived by	7.3	all shares. Reduction of the par value of shares without repayment or partial repayment on shares shall be effected pro rata to all shares. The pro rata requirements may be waived by	
7.4	agreement of all shareholders concerned. The notice of a general meeting of shareholders at which a resolution referred to in this article is to be adopted shall include the purpose of the reduction of the issued	7.4	agreement of all shareholders concerned. The notice of a general meeting of shareholders at which a resolution referred to in this article is to be adopted shall include the purpose of the reduction of the issued	
	share capital and the manner in which such reduction shall be effectuated. The resolution to reduce the issued share capital shall specify the shares to which the resolution applies and shall describe how such a		share capital and the manner in which such reduction shall be effectuated. The resolution to reduce the issued share capital shall specify the shares to which the resolution applies and shall describe how such a	
7.5	resolution shall be implemented. The Company shall file a resolution to reduce	7.5	resolution shall be implemented. The Company shall file a resolution to reduce	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	the issued share capital with the trade register and shall publish such filing in a national daily newspaper.		the issued share capital with the trade register and shall publish such filing in a national daily newspaper.	
7.6	Within two months after publication of the filing referred to above in paragraph 5 hereof, any creditor may oppose the resolution to reduce the issued share capital of the Company.	7.6	Within two months after publication of the filing referred to above in paragraph 5 hereof, any creditor may oppose the resolution to reduce the issued share capital of the Company.	
7.7 SHA	A resolution to reduce the issued share capital shall not take effect as long as opposition may be instituted. If opposition has been instituted within the two month period, the resolution shall take effect upon the withdrawal of the opposition or upon a court order setting aside the opposition. RES AND SHARE CERTIFICATES	7.7 SHA	A resolution to reduce the issued share capital shall not take effect as long as opposition may be instituted. If opposition has been instituted within the two month period, the resolution shall take effect upon the withdrawal of the opposition or upon a court order setting aside the opposition. RES AND SHARE CERTIFICATES	
Arti		Artio		
8.1 8.2	The shares shall be in registered form. A shareholder may request the Company to issue share certificates for his registered shares.	8.1 8.2	The shares shall be in registered form. A shareholder may request the Company to issue share certificates for his registered shares.	
8.3	Share certificates shall be available in such denominations as the Board of Directors shall determine.	8.3	Share certificates shall be available in such denominations as the Board of Directors shall determine.	
8.4	All share certificates shall be signed by or on behalf of a director; the signature may be effected by printed facsimile. In addition all share certificates may be validly signed by	8.4	All share certificates shall be signed by or on behalf of a director; the signature may be effected by printed facsimile. In addition all share certificates may be validly signed by	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
8.5	one or more persons designated by the Board of Directors for that purpose. All share certificates shall be identified by numbers and/or letters in such manner to be determined by the Board of Directors.	8.5	one or more persons designated by the Board of Directors for that purpose. All share certificates shall be identified by numbers and/or letters in such manner to be determined by the Board of Directors.	
8.6	The Board of Directors may determine the form and contents of share certificates.	8.6	The Board of Directors may determine the form and contents of share certificates.	
8.7	The expression share certificate as used in these articles of association shall include a share certificate in respect of more than one share.	8.7	The expression share certificate as used in these articles of association shall include a share certificate in respect of more than one share.	
8.8	The Company may, pursuant to a resolution of the Board of Directors, cooperate in the issuance of depository receipts in bearer form.	8.8	The Company may, pursuant to a resolution of the Board of Directors, cooperate in the issuance of depository receipts in bearer form.	
	SING OR DAMAGED SHARE		SING OR DAMAGED SHARE	
	RTIFICATES		TIFICATES	
Arti 9.1	cle 9 Upon written request by or on behalf of a shareholder, missing or damaged share certificates may be replaced by new share certificates or duplicates bearing the same numbers and/or letters, provided the shareholder who has made such request, or the person making such request on his behalf, provides satisfactory evidence of his title and, in so far as applicable, the loss of the share certificates to the Board of Directors, and	Artio 9.1	cle 9 Upon written request by or on behalf of a shareholder, missing or damaged share certificates may be replaced by new share certificates or duplicates bearing the same numbers and/or letters, provided the shareholder who has made such request, or the person making such request on his behalf, provides satisfactory evidence of his title and, in so far as applicable, the loss of the share certificates to the Board of Directors, and	

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9.2	further subject to such conditions as the Board of Directors may deem appropriate. The issuance of a new share certificate or a duplicate shall render the share certificates	9.2	further subject to such conditions as the Board of Directors may deem appropriate. The issuance of a new share certificate or a duplicate shall render the share certificates	
9.3	which it replaces invalid. The issuance of new share certificates or duplicates for share certificates may in appropriate cases, at the discretion of the Board of Directors, be published in newspapers to be determined by the Board of	9.3	which it replaces invalid. The issuance of new share certificates or duplicates for share certificates may in appropriate cases, at the discretion of the Board of Directors, be published in newspapers to be determined by the Board of	
SHA	Directors. REHOLDERS' REGISTER	SHA	Directors. REHOLDERS' REGISTER	
Artio	cle 10	Artic	cle 10	
10.1	With due observance of the applicable statutory provisions in respect of registered shares, a shareholders' register shall be kept by or on behalf of the Company, which shareholders' register shall be regularly updated and, at the discretion of the Board of Directors, may, in whole or in part, be kept in more than one copy and at more than one address. At least one copy shall be kept at the office of the Company in the Netherlands. Part of the shareholders' register may be kept abroad in order to comply with applicable provisions set by a foreign stock exchange.	10.1	With due observance of the applicable statutory provisions in respect of registered shares, a shareholders' register shall be kept by or on behalf of the Company, which shareholders' register shall be regularly updated and, at the discretion of the Board of Directors, may, in whole or in part, be kept in more than one copy and at more than one address. At least one copy shall be kept at the office of the Company in the Netherlands. Part of the shareholders' register may be kept abroad in order to comply with applicable provisions set by a foreign stock exchange.	
10.2	Each shareholder's name, his address and such further information as required by law	10.2	Each shareholder's name, his address and such further information as required by law	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	and the information as the Board of Directors deems appropriate, whether at the request of a shareholder or not, shall be recorded in the shareholders' register.		and the information as the Board of Directors deems appropriate, whether at the request of a shareholder or not, shall be recorded in the shareholders' register.	
10.3	The form and the contents of the shareholders' register shall be determined by the Board of Directors with due observance of the provisions of paragraphs 1 and 2 hereof.	10.3	The form and the contents of the shareholders' register shall be determined by the Board of Directors with due observance of the provisions of paragraphs 1 and 2 hereof.	
10.4	Upon his request a shareholder shall be provided with written evidence of the contents of the shareholders' register with regard to the shares registered in his name free of charge, and the statement so issued may be validly signed on behalf of the Company by a director or by a person to be designated for that purpose by the Board of Directors.	10.4	Upon his request a shareholder shall be provided with written evidence of the contents of the shareholders' register with regard to the shares registered in his name free of charge, and the statement so issued may be validly signed on behalf of the Company by a director or by a person to be designated for that purpose by the Board of Directors.	
10.5	The provisions of paragraphs 1 up to and including 4 hereof shall equally apply to persons who hold a right of usufruct or a right of pledge on one or more shares.	10.5	The provisions of paragraphs 1 up to and including 4 hereof shall equally apply to persons who hold a right of usufruct or a right of pledge on one or more shares.	
10.6	The Board of Directors shall have power and authority to permit inspection of the shareholders' register by and to provide information recorded therein, as well as any other information regarding the direct or indirect shareholding of a shareholder of	10.6	The Board of Directors shall have power and authority to permit inspection of the shareholders' register by and to provide information recorded therein, as well as any other information regarding the direct or indirect shareholding of a shareholder of	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
which the Company has been notified by that	which the Company has been notified by that	
shareholder, to the authorities entrusted with	shareholder, to the authorities entrusted with	
the supervision and/or implementation of the	the supervision and/or implementation of the	
trading of securities on a foreign stock	trading of securities on a foreign stock	
exchange on behalf of the Company and its	exchange on behalf of the Company and its	
shareholders, in order to comply with	shareholders, in order to comply with	
applicable foreign statutory provisions or	applicable foreign statutory provisions or	
applicable provisions set by such foreign	applicable provisions set by such foreign	
stock exchange, if and to the extent such	stock exchange, if and to the extent such	
requirements apply to the Company and its	requirements apply to the Company and its	
shareholders as a result of the listing of	shareholders as a result of the listing of	
shares in the share capital of the Company on	shares in the share capital of the Company on	
such foreign stock exchange or the	such foreign stock exchange or the	
registration of such shares or the registration	registration of such shares or the registration	
of an offering of such shares under applicable	of an offering of such shares under applicable	
foreign securities laws.	foreign securities laws.	
REQUEST TO ISSUE OR CANCEL SHARE	REQUEST TO ISSUE OR CANCEL SHARE	
CERTIFICATES	CERTIFICATES	
Article 11	Article 11	
11.1 Subject to the provisions of article 8, a holder	11.1 Subject to the provisions of article 8, a holder	
of shares may, upon his request, obtain one or	of shares may, upon his request, obtain one or	
more share certificates for his shares.	more share certificates for his shares.	
11.2 Subject to the provisions of article 8, a holder	11.2 Subject to the provisions of article 8, a holder	
of shares may request the Company to cancel	of shares may request the Company to cancel	
the share certificate(s) for his shares.	the share certificate(s) for his shares.	
11.3 The Board of Directors may require a	11.3 The Board of Directors may require a	
request, as referred to in this article 11, to be	request, as referred to in this article 11, to be	
made on a special form, to be provided to the	made on a special form, to be provided to the	

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	shareholder free of charge, to be signed by		shareholder free of charge, to be signed by	
	such shareholder. Any requests made		such shareholder. Any requests made	
	pursuant to and in accordance with the		pursuant to and in accordance with the	
	provisions of articles 8, 9, 10 and this article		provisions of articles 8, 9, 10 and this article	
	11 may be sent to the Company at such		11 may be sent to the Company at such	
	address(es) as to be determined by the Board		address(es) as to be determined by the Board	
	of Directors, at all times including an address		of Directors, at all times including an address	
	in the municipality or city where a stock		in the municipality or city where a stock	
	exchange on which shares in the share capital		exchange on which shares in the share capital	
	of the Company are listed has its principal		of the Company are listed has its principal	
	place of business.		place of business.	
11.4	The Company is entitled to charge amounts,	11.4	The Company is entitled to charge amounts,	
	at no more than cost, and to be determined by		at no more than cost, and to be determined by	
	the Board of Directors, to those persons who		the Board of Directors, to those persons who	
	request any services to be carried out		request any services to be carried out	
	pursuant to articles 8 to 11 inclusive.		pursuant to articles 8 to 11 inclusive.	
TRA	NSFER OF SHARES	TRA	NSFER OF SHARES	
Artic	le 12	Artic	cle 12	
12.1	Unless the law provides otherwise and except	12.1	Unless the law provides otherwise and except	
	as provided by the provisions of the		as provided by the provisions of the	
	following paragraphs of this article, the		following paragraphs of this article, the	
	transfer of a share shall require an instrument		transfer of a share shall require an instrument	
	intended for such purpose and, unless the		intended for such purpose and, unless the	
	Company itself is a party to the transaction,		Company itself is a party to the transaction,	
	the written acknowledgement of the transfer		the written acknowledgement of the transfer	
	by the Company; service upon the Company		by the Company; service upon the Company	
	of such instrument of transfer or of a copy or		of such instrument of transfer or of a copy or	
	extract thereof signed as a true copy by a civil		extract thereof signed as a true copy by a civil	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	law notary or the transferor shall be considered to have the same effect as an acknowledgement.		law notary or the transferor shall be considered to have the same effect as an acknowledgement.	
12.2	In cases where no share certificate is issued for the relative shares, an instrument of transfer on a form to be supplied by the Company free of charge, must be submitted to the Company.	12.2	In cases where no share certificate is issued for the relative shares, an instrument of transfer on a form to be supplied by the Company free of charge, must be submitted to the Company.	
12.3	In cases where a share certificate is issued, the relative share certificate must be submitted to the Company, provided that an instrument of transfer printed on the back of the share certificate, has been duly completed and signed by or on behalf of the transferor and the transferee, or a separate instrument is submitted together with the share certificate.	12.3	In cases where a share certificate is issued, the relative share certificate must be submitted to the Company, provided that an instrument of transfer printed on the back of the share certificate, has been duly completed and signed by or on behalf of the transferor and the transferee, or a separate instrument is submitted together with the share certificate.	
12.4	If a transfer of a share for which a share certificate is issued, has been effected by service upon the Company of the relative share certificate with or without a separate instrument of transfer, the Company shall, at the discretion of the Board of Directors, either endorse the transfer on the share certificate or cancel the share certificate and issue to the transferee one or more share certificates registered in his name up to an	12.4	If a transfer of a share for which a share certificate is issued, has been effected by service upon the Company of the relative share certificate with or without a separate instrument of transfer, the Company shall, at the discretion of the Board of Directors, either endorse the transfer on the share certificate or cancel the share certificate and issue to the transferee one or more share certificates registered in his name up to an	
12.5	equal nominal amount. The Company's written acknowledgement of	12.5	equal nominal amount. The Company's written acknowledgement of	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	a transfer of a share for which a share		a transfer of a share for which a share	
	certificate is issued shall, at the discretion of		certificate is issued shall, at the discretion of	
	the Board of Directors, be effected either by		the Board of Directors, be effected either by	
	endorsement of the transfer on the share		endorsement of the transfer on the share	
	certificate as proof of the acknowledgement		certificate as proof of the acknowledgement	
	or by the issuance to the transferee of one or		or by the issuance to the transferee of one or	
	more share certificates registered in his name		more share certificates registered in his name	
	up to an equal nominal amount.		up to an equal nominal amount.	
12.6	If the transfer of a share does not take place	12.6	If the transfer of a share does not take place	
	in accordance with the provisions of		in accordance with the provisions of	
	paragraphs 2 and 3 of this article, the transfer		paragraphs 2 and 3 of this article, the transfer	
	of a share can only take place with the		of a share can only take place with the	
	permission of the Board of Directors. The		permission of the Board of Directors. The	
	Board of Directors may make its permission		Board of Directors may make its permission	
	subject to such conditions as the Board of		subject to such conditions as the Board of	
	Directors may deem necessary or desirable.		Directors may deem necessary or desirable.	
	The applicant shall always be entitled to		The applicant shall always be entitled to	
	demand that said permission be granted on		demand that said permission be granted on	
	the condition that transfer takes place to a		the condition that transfer takes place to a	
	person designated by the Board of Directors.		person designated by the Board of Directors.	
	The permission shall be deemed to have been		The permission shall be deemed to have been	
	granted, should the Board of Directors not		granted, should the Board of Directors not	
	have decided on granting permission for the		have decided on granting permission for the	
	request within six weeks of being requested		request within six weeks of being requested	
	to do so.		to do so.	
12.7	The provisions of the preceding paragraphs	12.7	The provisions of the preceding paragraphs	
	of this article shall apply correspondingly to		of this article shall apply correspondingly to	
	the allotment of shares in the event of a		the allotment of shares in the event of a	

	CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
	division of any share constituting joint property, the transfer of a shares as a consequence of a writ of execution and the creation of limited rights on a share.	division of any share constituting joint property, the transfer of a shares as a consequence of a writ of execution and the creation of limited rights on a share.	
RIG	HT OF PLEDGE	RIGHT OF PLEDGE	
Artic	cle 13	Article 13	
13.1	A right of pledge may be created on the shares.	13.1 A right of pledge may be created on the shares.	
13.2	If a right of pledge is created on shares, the shareholder shall be exclusively entitled to the voting rights attached to the shares concerned and the voting rights may not be conferred on the holder of the right of pledge.	13.2 If a right of pledge is created on shares, the shareholder shall be exclusively entitled to the voting rights attached to the shares concerned and the voting rights may not be conferred on the holder of the right of pledge.	
13.3		13.3 The holder of the right of pledge shall not be entitled to any of the rights which the law grants a holder of depository receipts issued with the cooperation of the Company.	
13.4	The provisions of article 12 shall equally apply to the creation or release of a right of pledge on shares.	13.4 The provisions of article 12 shall equally apply to the creation or release of a right of pledge on shares.	
13.5		13.5 The Company may accept a pledge on its own shares only if:a. the shares to be pledged are fully paid-up;	
	 b. the nominal amount of its own shares to be pledged and those already held by it or pledged to it do not together amount to more than one-tenth of the 	 b. the nominal amount of its own shares to be pledged and those already held by it or pledged to it do not together amount to more than one-tenth of the 	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
issued share capital; and	issued share capital; and	
c. the general meeting of shareholders has	c. the general meeting of shareholders has	
approved the pledge agreement.	approved the pledge agreement.	
RIGHT OF USUFRUCT	RIGHT OF USUFRUCT	
Article 14	Article 14	
14.1 A right of usufruct may be created on the	14.1 A right of usufruct may be created on the	
shares.	shares.	
14.2 If a right of usufruct is created on shares, the	14.2 If a right of usufruct is created on shares, the	
shareholder shall be exclusively entitled to	shareholder shall be exclusively entitled to	
the voting rights attached to the shares	the voting rights attached to the shares	
concerned and voting rights may not be	concerned and voting rights may not be	
conferred on the holder of the right of	conferred on the holder of the right of	
usufruct.	usufruct.	
14.3 The holder of the right of usufruct shall not	14.3 The holder of the right of usufruct shall not	
be entitled to any of the rights which the law	be entitled to any of the rights which the law	
grants a holder of depository receipts issued	grants a holder of depository receipts issued	
with the cooperation of the Company.	with the cooperation of the Company.	
14.4 The provisions of article 12 shall equally	14.4 The provisions of article 12 shall equally	
apply to the creation, transfer or release of a	apply to the creation, transfer or release of a	
right of usufruct on shares.	right of usufruct on shares.	
BOARD OF DIRECTORS	BOARD OF DIRECTORS	
Article 15	Article 15	
15.1 The Company has a one-tier board structure.	15.1 The Company has a one-tier board structure.	
The Company will be managed by the Board	The Company will be managed by the Board	
of Directors. The Board of Directors is	of Directors. The Board of Directors is	
consisting of at least three (3) and at most	consisting of at least three (3) and at most	
twelve (12) directors, including at least one	twelve (12) directors, including at least one	
(1) executive director and at least two (2)	(1) executive director and at least two (2)	

non-executive directors. The Board of Directors shall determine the total number of directors, as well as the number of executive directors and the number of non-executive directors comprised therein, taking into account the previous sentence. The Board of Directors shall grant to one executive director the title of Chief Executive Officer ("CEO"). Only natural persons may be appointed as director.non-executive director directors and determine in respect of each of them whether he shall be an executive director or a non-executive director, with due observance of the previousnon-executive directors. The Board of Directors shall determine the total number of directors and the number of non-executive directors comprised therein, taking into account the previous sentence. The Board of Directors shall grant to one executive director the title of Chief Executive Officer ("CEO"). Only natural persons may be appointed as director.non-executive director directors and determine in respect of each of them whether he shall be an executive director or a non-executive director, with due observance of the previousnon-executive directors. The Board of Directors shall grant to one executive director the title of Chief Executive Officer ("CEO"). Only natural persons may be appointed as director.15.2The general meeting of shareholders shall appoint the directors or a non-executive director or a non-executive director, with due observance of the previous		CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
paragraph.paragraph.A resolution to appoint a director may beA resolution to appoint a director may bepassed by an absolute majority of the validpassed by an absolute majority of the validvotes cast, provided that the resolution isvotes cast, provided that the resolution ispassed further to a proposal by the Board ofpassed further to a proposal by the Board ofDirectors. The executive directors shall notDirectors. The executive directors shall notbe allocated the task of making such abe allocated the task of making such aproposal. The general meeting ofproposal. The general meeting ofshareholders may appoint a director, withoutshareholders may appoint a director, withoutthere being a proposal by the Board ofDirectors to this effect, by a resolution passedDirectors to this effect, by a resolution passedDirectors to this effect, by a resolution passedby an absolute majority of the valid votes castby an absolute majority of the valid votes cast	15.2	non-executive directors. The Board of Directors shall determine the total number of directors, as well as the number of executive directors and the number of non-executive directors comprised therein, taking into account the previous sentence. The Board of Directors shall grant to one executive director the title of Chief Executive Officer ("CEO"). Only natural persons may be appointed as director. The general meeting of shareholders shall appoint the directors and determine in respect of each of them whether he shall be an executive director or a non-executive director, with due observance of the previous paragraph. A resolution to appoint a director may be passed by an absolute majority of the valid votes cast, provided that the resolution is passed further to a proposal by the Board of Directors. The executive directors shall not be allocated the task of making such a proposal. The general meeting of shareholders may appoint a director, without there being a proposal by the Board of Directors to this effect, by a resolution passed	15.2	non-executive directors. The Board of Directors shall determine the total number of directors, as well as the number of executive directors and the number of non-executive directors comprised therein, taking into account the previous sentence. The Board of Directors shall grant to one executive director the title of Chief Executive Officer ("CEO"). Only natural persons may be appointed as director. The general meeting of shareholders shall appoint the directors and determine in respect of each of them whether he shall be an executive director or a non-executive director, with due observance of the previous paragraph. A resolution to appoint a director may be passed by an absolute majority of the valid votes cast, provided that the resolution is passed further to a proposal by the Board of Directors. The executive directors shall not be allocated the task of making such a proposal. The general meeting of shareholders may appoint a director, without there being a proposal by the Board of Directors to this effect, by a resolution passed	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
15.3	capital. A director is appointed or reappointed for a period starting on the day of his	15.3	capital. A director is appointed or reappointed for a period starting on the day of his	
	(re)appointment and ending at the end of the annual general meeting of shareholders that will be held in the fourth year upon his (re)appointment, or such earlier time as		(re)appointment and ending at the end of the annual general meeting of shareholders that will be held in the fourth year upon his (re)appointment, or such earlier time as	
15.4	determined at the time of his (re)appointment. The general meeting of shareholders may at any time suspend or remove any director. A resolution of the general meeting of shareholders to remove or suspend a director may be passed by an absolute majority of the valid votes cast, provided that the resolution is passed further to a proposal by the Board of Directors. The general meeting of shareholders may remove or suspend a	15.4	determined at the time of his (re)appointment. The general meeting of shareholders may at any time suspend or remove any director. A resolution of the general meeting of shareholders to remove or suspend a director may be passed by an absolute majority of the valid votes cast, provided that the resolution is passed further to a proposal by the Board of Directors. The general meeting of shareholders may remove or suspend a	
	director, without there being a proposal by the Board of Directors to this effect, by a resolution passed by an absolute majority of the valid votes cast representing at least one- third of the issued capital. An executive director may also at any time be suspended by the Board of Directors.		director, without there being a proposal by the Board of Directors to this effect, by a resolution passed by an absolute majority of the valid votes cast representing at least one- third of the issued capital. An executive director may also at any time be suspended by the Board of Directors.	
15.5	The general meeting of shareholders and, in the event the director concerned was suspended by the Board of Directors, also the Board of Directors, shall be authorized to	15.5	The general meeting of shareholders and, in the event the director concerned was suspended by the Board of Directors, also the Board of Directors, shall be authorized to	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	resolve to terminate or continue the		resolve to terminate or continue the	
	suspension of a director within three months		suspension of a director within three months	
	after the suspension of such director has		after the suspension of such director has	
	taken effect. Should both the general meeting		taken effect. Should both the general meeting	
	of shareholders and the Board of Directors		of shareholders and the Board of Directors	
	fail to adopt such resolution, the suspension		fail to adopt such resolution, the suspension	
	shall lapse after three months.		shall lapse after three months.	
	A resolution to continue the suspension may		A resolution to continue the suspension may	
	be adopted only once and in such event the		be adopted only once and in such event the	
	suspension may be continued for a maximum		suspension may be continued for a maximum	
	period of three months commencing on the		period of three months commencing on the	
	day the general meeting of shareholders or, as		day the general meeting of shareholders or, as	
	the case may be, the Board of Directors, has		the case may be, the Board of Directors, has	
	adopted the resolution to continue the		adopted the resolution to continue the	
	suspension.		suspension.	
	If within the period of continued suspension		If within the period of continued suspension	
	no resolution to either dismiss the director		no resolution to either dismiss the director	
	concerned is adopted by the general meeting		concerned is adopted by the general meeting	
	of shareholders or to terminate the suspension		of shareholders or to terminate the suspension	
	is adopted by the general meeting of		is adopted by the general meeting of	
	shareholders or, to the extent applicable, the		shareholders or, to the extent applicable, the	
	Board of Directors, the suspension shall		Board of Directors, the suspension shall	
	lapse.		lapse.	
15.6	The Board of Directors shall appoint from the	15.6	The Board of Directors shall appoint from the	
	number of directors one of the non-executive		number of directors one of the non-executive	
	directors as chairman of the Board of		directors as chairman of the Board of	
	Directors and, if the Board of Directors		Directors and, if the Board of Directors	
	resolves so, one of the non-executive		resolves so, one of the non-executive	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	directors as vice-chairman of the Board of Directors.		directors as vice-chairman of the Board of Directors.	
15.7	The general policy with regard to the remuneration of the Board of Directors shall	15.7	The general policy with regard to the remuneration of the Board of Directors shall	
	be determined by the general meeting of shareholders, upon a proposal of the		be determined by the general meeting of shareholders, upon a proposal of the	
	nomination and compensation committee of the Board of Directors. The remuneration policy shall, at a minimum, address the items		nomination and compensation committee of the Board of Directors. The remuneration policy shall, at a minimum, address the items	
	set out in Articles 2:383c up to and including 2:383e of the Dutch Civil Code, to the extent		set out in Articles 2:383c up to and including 2:383e of the Dutch Civil Code, to the extent	
	that these relate to the Board of Directors. The remuneration policy shall be presented in		that these relate to the Board of Directors. The remuneration policy shall be presented in	
	writing to the works council for information purposes at the same time as it is submitted to		writing to the works council for information purposes at the same time as it is submitted to	
15.8	the general meeting of shareholders. The remuneration of directors shall be set,	15.8	the general meeting of shareholders. The remuneration of directors shall be set,	
	with due regard for the remuneration policy, by the Board of Directors. With regard to		with due regard for the remuneration policy, by the Board of Directors. With regard to	
	arrangements concerning remuneration in the form of shares or share options, the Board of		arrangements concerning remuneration in the form of shares or share options, the Board of	
	Directors shall submit a proposal to the general meeting of shareholders for its		Directors shall submit a proposal to the general meeting of shareholders for its	
	approval. This proposal must, at a minimum, state the number of shares or share options		approval. This proposal must, at a minimum, state the number of shares or share options	
	that may be granted to directors and the criteria that apply to the granting of such shares or share options or the alteration of		that may be granted to directors and the criteria that apply to the granting of such shares or share options or the alteration of	

such arrangements. An executive director shall not be allocated the task of determining the remuneration of the executive directors. An executive director shall also not participate in any decision-making in respect of the remuneration of the executive directors. TIES AND POWERS cle 16 The Board of Directors is charged with the
TIES AND POWERS cle 16
cle 16
The Board of Directors is charged with the
management of the Company, subject to the restrictions contained in these articles of association. The Board of Directors shall divide its management tasks between the non-executive directors and one or more executive directors. Such division of tasks shall in any event entail that one or more executive directors shall be charged with the day to day affairs of the Company and that the non-executive directors shall be charged with supervising the executive director(s) in the performance of their duties. The Board of Directors shall draw up rules governing its internal affairs. Such rules shall elaborate on the division of tasks referred to in the previous paragraph and may also detail the authorities and responsibilities entrusted

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	the provisions of these articles of association.		the provisions of these articles of association.	
	If the Board of Directors has established rules		If the Board of Directors has established rules	
	governing its internal affairs, resolutions of		governing its internal affairs, resolutions of	
	the Board of Directors shall be adopted in		the Board of Directors shall be adopted in	
	accordance with these articles of association		accordance with these articles of association	
	and the provisions of such rules. The Board		and the provisions of such rules. The Board	
	of Directors may determine that one or more		of Directors may determine that one or more	
	directors can validly resolve on matters that		directors can validly resolve on matters that	
	are part of their task. Such determination is		are part of their task. Such determination is	
	made in the abovementioned rules or		made in the abovementioned rules or	
	otherwise in writing.		otherwise in writing.	
16.3	The chairman shall use its best efforts to see	16.3	The chairman shall use its best efforts to see	
	to it that the majority of the meetings of the		to it that the majority of the meetings of the	
	Board of Directors shall be held in the		Board of Directors shall be held in the	
	Netherlands and a majority of the written		Netherlands and a majority of the written	
	resolutions adopted in accordance with		resolutions adopted in accordance with	
	paragraph 5 of this article, shall be deemed to		paragraph 5 of this article, shall be deemed to	
	be adopted in the Netherlands.		be adopted in the Netherlands.	
16.4	The contemporaneous linking together by	16.4	The contemporaneous linking together by	
	telephone conference or audio-visual		telephone conference or audio-visual	
	communication facilities of the directors,		communication facilities of the directors,	
	shall be deemed to constitute a meeting of the		shall be deemed to constitute a meeting of the	
	Board of Directors for the duration of the		Board of Directors for the duration of the	
	connection. Any director taking part, shall be		connection. Any director taking part, shall be	
	deemed present in person at the meeting and		deemed present in person at the meeting and	
	shall be entitled to vote or counted in quorum		shall be entitled to vote or counted in quorum	
	accordingly. Such meeting shall be deemed to		accordingly. Such meeting shall be deemed to	
	be held in the Netherlands if the majority of		be held in the Netherlands if the majority of	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
16.5	the participants are in the Netherlands for the full duration of the meeting. Resolutions of the Board of Directors may, instead of in a meeting, he passed in writing	16.5	the participants are in the Netherlands for the full duration of the meeting. Resolutions of the Board of Directors may, instead of in a meeting, he passed in writing	
	instead of in a meeting, be passed in writing - including any electronic message and facsimile, or in the form of a message transmitted by any accepted means of communication and received or capable of being produced in writing - provided that all directors are familiar with the resolution to be passed and none of them objects to this decision-making process and provided that the resolution is signed by a majority of the		instead of in a meeting, be passed in writing - including any electronic message and facsimile, or in the form of a message transmitted by any accepted means of communication and received or capable of being produced in writing - provided that all directors are familiar with the resolution to be passed and none of them objects to this decision-making process and provided that the resolution is signed by a majority of the	
16.6	directors in office. A resolution shall be deemed to be adopted in the Netherlands if a majority of the directors executing the resolution are in the Netherlands when signing the resolution. The Board of Directors shall establish a group executive committee a group portfolio	16.6	directors in office. A resolution shall be deemed to be adopted in the Netherlands if a majority of the directors executing the resolution are in the Netherlands when signing the resolution. The Board of Directors shall establish a group executive committee, a group portfolio	
	group executive committee, a group portfolio and investment committee, a group treasury and accounting committee, an audit committee and a nomination and compensation committee. The Board of Directors may establish any other committee as the Board of Directors shall decide. The		and investment committee, a group portiono and investment committee, a group treasury and accounting committee, an audit committee and a nomination and compensation committee. The Board of Directors may establish any other committee as the Board of Directors shall decide. The	
	Board of Directors shall draw up rules governing a committee's internal affairs.		Board of Directors shall draw up rules governing a committee's internal affairs.	

		CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
16.7	provision Board of of the ge resolutio regard to or charac enterpris	prejudice to any other applicable n in these articles of association, the f Directors shall require the approval eneral meeting of shareholders for ons of the Board of Directors with o an important change in the identity cter of the Company or the se, including in any event:	pi B of re re of	Without prejudice to any other applicable provision in these articles of association, the Board of Directors shall require the approval of the general meeting of shareholders for resolutions of the Board of Directors with egard to an important change in the identity or character of the Company or the enterprise, including in any event:	
		e transfer of the enterprise or almost e entire enterprise to a third party;	a.	the transfer of the enterprise or almost the entire enterprise to a third party;	
	b. en ter su an pa in su su su	try into or termination of any long- rm cooperation by the Company or a bsidiary of the Company with other legal entity company or rtnership, or as a fully liable partner a limited or general partnership, if ch cooperation or termination thereof of far-reaching significance to the ompany;	b.		
	Co Co the of the she Co	quisition or disposal by the ompany, or a subsidiary of the ompany, of a participating interest in e capital of a company with a value at least one third of the amount of e assets as shown on the balance eet with explanatory notes or, if the ompany prepares a consolidated lance sheet, as shown on the	c.	e. acquisition or disposal by the Company, or a subsidiary of the Company, of a participating interest in the capital of a company with a value of at least one third of the amount of the assets as shown on the balance sheet with explanatory notes or, if the Company prepares a consolidated balance sheet, as shown on the	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	consolidated balance sheet with		consolidated balance sheet with	
	explanatory notes according to the		explanatory notes according to the	
	most recently adopted annual accounts		most recently adopted annual accounts	
	of the Company.		of the Company.	
	The absence of approval by the general		The absence of approval by the general	
	meeting of shareholders of a resolution as		meeting of shareholders of a resolution as	
	referred to in this paragraph shall not affect		referred to in this paragraph shall not affect	
	the representative authority of the directors.		the representative authority of the directors.	
16.8	Where one or more directors are absent or	16.8	Where one or more directors are absent or	
	prevented from acting, the remaining		prevented from acting, the remaining	
	director(s) shall be charged with the entire		director(s) shall be charged with the entire	
	management of the Company. Where all		management of the Company. Where all	
	directors or the only director are/is absent or		directors or the only director are/is absent or	
	prevented from acting, the management shall		prevented from acting, the management shall	
	be conducted temporarily by one or more		be conducted temporarily by one or more	
	persons to be appointed for that purpose by		persons to be appointed for that purpose by	
	the general meeting of shareholders.		the general meeting of shareholders.	
16.9	Where a director has a personal interest	16.9	Where a director has a personal interest	
	which conflicts directly or indirectly with the		which conflicts directly or indirectly with the	
	interests of the Company or the enterprise		interests of the Company or the enterprise	
	associated with the Company, he shall not		associated with the Company, he shall not	
	participate in the decision-making process. If		participate in the decision-making process. If	
	as a result of the previous sentence no		as a result of the previous sentence no	
	resolution of the Board of Directors can be		resolution of the Board of Directors can be	
	adopted, such resolution may nonetheless be		adopted, such resolution may nonetheless be	
	adopted by the Board of Directors.		adopted by the Board of Directors.	
REP	RESENTATION	REP	RESENTATION	
Artic	le 17	Artic	cle 17	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
17.1	The Board of Directors, as well the CEO acting individually, is entitled to represent the Company.	17.1	The Board of Directors, as well the CEO acting individually, is entitled to represent the Company.	
17.2	The Company may grant special and general powers of attorney, whether or not such persons are employed by the Company, authorizing them to represent the Company and bind it vis-à-vis third parties.	17.2	The Company may grant special and general powers of attorney, whether or not such persons are employed by the Company, authorizing them to represent the Company and bind it vis-à-vis third parties.	
IND	EMNIFICATION	INDI	EMNIFICATION	
Artic	le 18	Artic	ele 18	
18.1	Subject to the limitations included in this article, every person or legal entity who is, or has been, a director, proxy-holder, staff member or officer (specifically including the Chief Financial Officer and the Chief Legal Officer as from time to time designated by the Board of Directors), who is made, or threatened to be made, a party to any claim, action, suit or proceeding in which he/she or it becomes involved as a party or otherwise by virtue of his/her or its being, or having been, a director, proxy-holder, staff member or officer of the Company, shall be indemnified by the Company, to the fullest	18.1	Subject to the limitations included in this article, every person or legal entity who is, or has been, a director, proxy-holder, staff member or officer (specifically including the Chief Financial Officer and the Chief Legal Officer as from time to time designated by the Board of Directors), who is made, or threatened to be made, a party to any claim, action, suit or proceeding in which he/she or it becomes involved as a party or otherwise by virtue of his/her or its being, or having been, a director, proxy-holder, staff member or officer of the Company, shall be indemnified by the Company, to the fullest	
	extent permitted under the laws of the Netherlands, concerning (A) any and all liabilities imposed on him/her or on it, including judgements, fines and penalties, (B)		extent permitted under the laws of the Netherlands, concerning (A) any and all liabilities imposed on him/her or on it, including judgements, fines and penalties, (B)	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	any and all expenses, including costs and attorneys' fees, reasonably incurred or paid by		any and all expenses, including costs and attorneys' fees, reasonably incurred or paid	
	him/her or by it, and (C) any and all amounts		by him/her or by it, and (C) any and all	
	paid in settlement by him/her or by it, in		amounts paid in settlement by him/her or by	
	connection with any such claim, action, suit		it, in connection with any such claim, action,	
	or other proceeding.		suit or other proceeding.	
18.2	A director, proxy-holder, staff member or	18.2	A director, proxy-holder, staff member or	
	officer shall, however, have no right to be		officer shall, however, have no right to be	
	indemnified against any liability in any		indemnified against any liability in any	
	matter if it shall have been finally determined		matter if it shall have been finally determined	
	that such liability resulted from the intent,		that such liability resulted from the intent,	
	wilful recklessness or serious culpability of		wilful recklessness or serious culpability of	
	such person or legal entity.		such person or legal entity.	
18.3	Furthermore, a director, proxy-holder, staff	18.3	Furthermore, a director, proxy-holder, staff	
	member or officer shall have no right to be		member or officer shall have no right to be	
	indemnified against any liability in any		indemnified against any liability in any	
	matter if it shall have been finally determined		matter if it shall have been finally determined	
	that such person or legal entity did not act in		that such person or legal entity did not act in	
	good faith and in the reasonable belief that		good faith and in the reasonable belief that	
	his or its action was in the best interest of the		his or its action was in the best interest of the	
	Company.		Company.	
18.4	In the event of a settlement, a director, proxy-	18.4	In the event of a settlement, a director, proxy-	
	holder, staff member or officer shall not lose		holder, staff member or officer shall not lose	
	his/her or its right to be indemnified unless		his/her or its right to be indemnified unless	
	there has been a determination that such		there has been a determination that such	
	person or legal entity engaged in intent,		person or legal entity engaged in intent,	
	wilful recklessness or serious culpability in		wilful recklessness or serious culpability in	
	the conduct of his or its office or did not act		the conduct of his or its office or did not act	

	CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
	in good faith and in the reasonable belief that his/her or its action was in the best interest of the Company:	in good faith and in the reasonable belief that his/her or its action was in the best interest of the Company:	
	(i) by the court or other body approving settlement; or	(i) by the court or other body approving settlement; or	
	(ii) by a resolution duly adopted by the general meeting of shareholders; or	(ii) by a resolution duly adopted by the general meeting of shareholders; or	
	(iii) by written opinion of independent counsel to be appointed by the Board of Directors.	(iii) by written opinion of independent counsel to be appointed by the Board of Directors.	
18.5	The right to indemnification herein provided (i) may be insured against by policies maintained by the Company, (ii) shall be	18.5 The right to indemnification herein provided(i) may be insured against by policiesmaintained by the Company, (ii) shall be	
	severable, (iii) shall not affect any other rights to which any director, proxy-holder,	severable, (iii) shall not affect any other rights to which any director, proxy-holder,	
	staff member or officer may now or hereafter be entitled, (iv) shall continue as to a person or legal entity who has ceased to be a	staff member or officer may now or hereafter be entitled, (iv) shall continue as to a person or legal entity who has ceased to be a	
	director, proxy-holder, staff member or officer, and (v) shall also inure to the benefit	director, proxy-holder, staff member or officer, and (v) shall also inure to the benefit	
	of the heirs, executors, administrators or successors of such person or legal entity.	of the heirs, executors, administrators or successors of such person or legal entity.	
18.6	Nothing included herein shall affect any right to indemnification to which persons or legal	18.6 Nothing included herein shall affect any right to indemnification to which persons or legal	
	entities other than a director, proxy-holder, staff member or officer may be entitled by contract or otherwise.	entities other than a director, proxy-holder, staff member or officer may be entitled by contract or otherwise.	
18.7	Subject to such procedures as may be	18.7 Subject to such procedures as may be	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	determined by the Board of Directors,		determined by the Board of Directors,	
	expenses in connection with the preparation		expenses in connection with the preparation	
	and presentation of a defence to any claim,		and presentation of a defence to any claim,	
	action, suit or proceeding of the character		action, suit or proceeding of the character	
	described in this article 18 may be advanced		described in this article 18 may be advanced	
	to the director, proxy-holder, staff member or		to the director, proxy-holder, staff member or	
	officer by the Company prior to final		officer by the Company prior to final	
	disposition thereof upon receipt of an		disposition thereof upon receipt of an	
	undertaking by or on behalf of such director,		undertaking by or on behalf of such director,	
	proxy-holder, staff member or officer to		proxy-holder, staff member or officer to	
	repay such amount if it is ultimately		repay such amount if it is ultimately	
	determined that he or it is not entitled to		determined that he or it is not entitled to	
	indemnification under this article 18.		indemnification under this article 18.	
GEN	ERAL MEETING OF SHAREHOLDERS	GEN	ERAL MEETING OF SHAREHOLDERS	
Artic	le 19	Artic	le 19	
19.1	The annual general meeting of shareholders	19.1	The annual general meeting of shareholders	
	shall be held within six months after the close		shall be held within six months after the close	
	of the financial year.		of the financial year.	
19.2	At this general meeting of shareholders the	19.2	At this general meeting of shareholders the	
	following subjects shall be considered:		following subjects shall be considered:	
	a. the written annual report prepared by		a. the written annual report prepared by	
	the Board of Directors on the course of		the Board of Directors on the course of	
	business of the Company and the		business of the Company and the	
	conduct of its affairs during the past		conduct of its affairs during the past	
	financial year;		financial year;	
	b. the adoption of the annual accounts;		b. the adoption of the annual accounts;	
	c. discussion regarding the Company's		c. discussion regarding the Company's	
	reserves and dividend policy and		reserves and dividend policy and	

		CURRENT ARTICLES			PROPOSED ARTICLES	EXPLANATION
		justification thereof by the Board of Directors;			justification thereof by the Board of Directors;	
	d.	if applicable, the proposal to pay a dividend;		d.	if applicable, the proposal to pay a dividend;	
	e.	the discharge of the directors in respect of their management during the previous financial year;		e.	the discharge of the directors in respect of their management during the previous financial year;	
	f.	the appointment of directors;		f.	the appointment of directors;	
	g.	the designation of the person referred to in article 16.8;		g.	the designation of the person referred to in article 16.8;	
	h.	each substantial change in the corporate governance structure of the Company; and		h.	each substantial change in the corporate governance structure of the Company; and	
	i.	the proposals placed on the agenda by the Board of Directors together with proposals made by shareholders in accordance with the provisions of these articles of association.		i.	the proposals placed on the agenda by the Board of Directors together with proposals made by shareholders in accordance with the provisions of these articles of association.	
19.3	share neces be he perso joint issue that e speci	aordinary general meetings of eholders shall be held as often as deemed ssary by the Board of Directors and shall eld if one or more shareholders and other ons entitled to attend such meetings ly representing at least one-tenth of the ed share capital make a written request to effect to the Board of Directors, ifying in detail the business to be idered.	19.3	shar nece be h pers joint issue that	aordinary general meetings of eholders shall be held as often as deemed essary by the Board of Directors and shall eld if one or more shareholders and other ons entitled to attend such meetings thy representing at least one-tenth of the ed share capital make a written request to effect to the Board of Directors, ifying in detail the business to be sidered.	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	If the Board of Directors fails to comply with a request referred to in paragraph 1 hereof in such manner that the general meeting of shareholders can be held within six weeks after the request, the persons who have made the request may be authorized by the president of the district court in Amsterdam to convene the meeting themselves.		If the Board of Directors fails to comply with a request referred to in paragraph 1 hereof in such manner that the general meeting of shareholders can be held within six weeks after the request, the persons who have made the request may be authorized by the president of the district court in Amsterdam to convene the meeting themselves.	
	CE AND NOTICE OF THE GENERAL		CE AND NOTICE OF THE GENERAL	
Artic	TING OF SHAREHOLDERS		CTING OF SHAREHOLDERS 21e 20	
	General meetings of shareholders shall be		General meetings of shareholders shall be	
20.1	held in Amsterdam, Haarlemmermeer (Schiphol Airport), Rotterdam or The Hague. The notice convening the meeting shall inform the shareholders and other persons entitled to attend meetings of shareholders accordingly.	20.1	held in Amsterdam, Haarlemmermeer (Schiphol Airport), Rotterdam or The Hague. The notice convening the meeting shall inform the shareholders and other persons entitled to attend meetings of shareholders accordingly.	
20.2	All notices to shareholders and persons entitled to attend meetings of shareholders shall be published in a national daily newspaper. If required by law, notices to shareholders and persons to attend meetings of shareholders shall, in deviation from the previous sentence, be made by way of an electronically published announcement on the Company's website which shall until the general meeting be directly and permanently	20.2	All notices to shareholders and persons entitled to attend meetings of shareholders shall be published in a national daily newspaper. If required by law, notices to shareholders and persons to attend meetings of shareholders shall, in deviation from the previous sentence, be made by way of an electronically published announcement on the Company's website which shall until the general meeting be directly and permanently	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
20.3	accessible. The notice convening a general meeting of shareholders shall be published by either the	20.3	accessible. The notice convening a general meeting of shareholders shall be published by either the	
	Board of Directors, or by the persons who according to the law or these articles of association are entitled thereto.		Board of Directors, or by the persons who according to the law or these articles of association are entitled thereto.	
NOT	association are entitled thereto. ICE PERIOD AND AGENDA	NOT	association are entitled thereto. ICE PERIOD AND AGENDA	
Artic	le 21	Artic	cle 21	
21.1	The notice convening a general meeting of shareholders shall be published no later than	21.1	The notice convening a general meeting of shareholders shall be published no later than	
	on the forty-second day prior to the day of the meeting. The notice shall always contain (i)		on the forty-second day prior to the day of the meeting. The notice shall always contain (i)	
	the agenda for the meeting, notwithstanding the statutory provisions regarding reduction		the agenda for the meeting, notwithstanding the statutory provisions regarding reduction	
	of issued share capital and amendment of articles of association, (ii) the location and time of the general meeting of shareholders		of issued share capital and amendment of articles of association, (ii) the location and time of the general meeting of shareholders	
	and (iii) the procedure for participating in the meeting through a proxy holder.		and (iii) the procedure for participating in the meeting through a proxy holder.	
21.2	The agenda shall contain such subjects to be considered at the meeting as the person(s) convening the meeting shall decide, and	21.2	The agenda shall contain such subjects to be considered at the meeting as the person(s) convening the meeting shall decide, and	On November 15, 2012, the act amending the Securities Act, the Financial Supervision Act and the Dutch Civil Code, resulting from the
	furthermore such other subjects, as one or more shareholders and others entitled to attend the meetings, representing at least one-		furthermore such other subjects, as one or more shareholders and others entitled to attend the meetings, at least representing the	recommendations made by the Monitoring Commissie Corporate Governance Code, of May 30, 2007 (<i>Wet van 15 november 2012 tot wijziging</i>
	hundredth of the issued share capital or representing a value of at least fifty million euro (EUR 50,000,000), have so requested		thresholds set by law from time to time, have so requested the Board of Directors in writing by reasoned request to include in the agenda,	van de Wet op het financieel toezicht, de Wet giraal effectenverkeer en het Burgerlijk Wetboek naar aanleiding van het advies van de Monitoring

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
the Board of Directors in writing by reasoned request to include in the agenda, at least sixty days before the date on which the meeting is convened. No valid resolutions can be	at least sixty days before the date of the meeting. No valid resolutions can be adopted at a general meeting of shareholders in respect of subjects which are not mentioned in the agende	<i>Commissie Corporate Governance Code van 30</i> <i>mei 2007</i>) (the " Corporate Governance Act "), was adopted. The Corporate Governance Act shall enter into force on July 1, 2013.
adopted at a general meeting of shareholders in respect of subjects which are not mentioned in the agenda.	in the agenda.	One of the changes resulting from the implementation of the Corporate Governance Act is that the threshold for the right of shareholders of both listed and unlisted public limited liability companies (<i>naamloze vennootschappen</i>) to have items placed on the agenda of the general meeting of shareholders will be raised, as of July 1, 2013, from shareholders holding 1% or more of a company's shares to 3% or more. The Corporate Governance Act furthermore abolishes the current alternative requirement of holding EUR 50 million in shares in the case of listed companies.
		The Board of Directors wishes to anticipate on this change in legislation and proposes to stipulate that only shareholders (or others entitled to attend general meetings of shareholders) who at least represent the thresholds set by law from time to time, shall have the aforementioned right.
		In addition, the proposed article 21.2 furthermore stipulates in accordance with Dutch corporate law that requests may be made until 60 days before

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
		the meeting, instead of 60 days before the day on which the meeting is convened, as provided for in the current article 21.2.
CHAIRMAN OF GENERAL MEETINGS OF	CHAIRMAN OF GENERAL MEETINGS OF	
SHAREHOLDERS AND MINUTES	SHAREHOLDERS AND MINUTES	
Article 22	Article 22	
 22.1 General meetings of shareholders shall be presided by the chairman of the Board of Directors. In case of absence of the chairman of the Board of Directors the meeting shall be presided by any other person nominated by the Board of Directors. The chairman of the meeting shall appoint the secretary of that meeting. 	 22.1 General meetings of shareholders shall be presided by the chairman of the Board of Directors. In case of absence of the chairman of the Board of Directors the meeting shall be presided by any other person nominated by the Board of Directors. The chairman of the meeting shall appoint the secretary of that meeting. 	
 22.2 The secretary of the meeting shall keep the minutes of the business transacted at the meeting, which minutes shall be adopted and signed by the chairman and the secretary of the meeting. 22.3 The chairman of the Board of Directors may 	 22.2 The secretary of the meeting shall keep the minutes of the business transacted at the meeting, which minutes shall be adopted and signed by the chairman and the secretary of the meeting. 22.3 The chairman of the Board of Directors may 	
 request a civil law notary to include the proceedings at the meeting in a notarial report. ATTENDANCE OF GENERAL MEETING OF SHAREHOLDERS 	 request a civil law notary to include the proceedings at the meeting in a notarial report. ATTENDANCE OF GENERAL MEETING OF SHAREHOLDERS 	
Article 23	Article 23	
23.1 All shareholders and persons entitled to attend meetings are entitled to attend general	23.1 All shareholders and persons entitled to attend meetings are entitled to attend general	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	meetings of shareholders, to address the general meeting of shareholders and - to the extent they have the voting rights to the shares - to vote the shares thereat.		meetings of shareholders, to address the general meeting of shareholders and - to the extent they have the voting rights to the shares - to vote the shares thereat.	
23.2	Prior to being admitted at a general meeting of shareholders, a shareholder or its proxy shall have to sign an attendance list, stating his name and the number of votes that can be cast by him. A proxy shall also state the	23.2	Prior to being admitted at a general meeting of shareholders, a shareholder or its proxy shall have to sign an attendance list, stating his name and the number of votes that can be cast by him. A proxy shall also state the	
23.3	name(s) of the person(s) for whom he acts. Paragraph 1 will be applicable to those who (i) are a shareholder as per a certain date, determined by the Board of Directors, such date hereinafter referred to as: the "record date", and (ii) who are as such registered in a register (or one or more parts thereof) designated thereto by the Board of Directors, hereinafter referred to as: the "register", in as far as (iii) at the request of the applicant, the holder of the register has given notice in writing to the Company prior to the general meeting of shareholders, that the shareholder mentioned in this paragraph has the intention to attend the general meeting of shareholders, regardless who will be shareholder at the time of the general meeting of shareholders. The	23.3	name(s) of the person(s) for whom he acts. Paragraph 1 will be applicable to those who (i) are a shareholder as per a certain date, determined by the Board of Directors, such date hereinafter referred to as: the "record date", and (ii) who are as such registered in a register (or one or more parts thereof) designated thereto by the Board of Directors, hereinafter referred to as: the "register", in as far as (iii) at the request of the applicant, the holder of the register has given notice in writing to the Company prior to the general meeting of shareholders, that the shareholder mentioned in this paragraph has the intention to attend the general meeting of shareholders, regardless who will be shareholder at the time of the general meeting of shareholders. The	
	notice will contain the name and the number of shares the shareholder will represent in the		notice will contain the name and the number of shares the shareholder will represent in the	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
23.4	general meeting of shareholders. The provision above under (iii) about the notice to the Company also applies to the proxy holder of a shareholder, who has a written proxy. The record date mentioned in paragraph 3 shall be the twenty-eight day prior to the day	23.4	general meeting of shareholders. The provision above under (iii) about the notice to the Company also applies to the proxy holder of a shareholder, who has a written proxy. The record date mentioned in paragraph 3 shall be the twenty-eight day prior to the day	
	of the general meeting of shareholders. The Board of Directors shall determine the date mentioned in paragraph 3 on which the intention to attend the general meeting of shareholders has to be given at the latest. The notice of the general meeting of shareholders will contain those times, the place of meeting and the proceedings for registration and		of the general meeting of shareholders. The Board of Directors shall determine the date mentioned in paragraph 3 on which the intention to attend the general meeting of shareholders has to be given at the latest. The notice of the general meeting of shareholders will contain those times, the place of meeting and the proceedings for registration and	
23.5	notification. Those who have a written proxy shall give their proxy to the holder of the register prior to the notification described in paragraph 4. The holder of the register will send the proxies together with the notification to the Company as described in paragraph 3 sub (iii). The Board of Directors may resolve that the proxies of holders of voting rights will be attached to the attendance list.	23.5	notification. Those who have a written proxy shall give their proxy to the holder of the register prior to the notification described in paragraph 4. The holder of the register will send the proxies together with the notification to the Company as described in paragraph 3 sub (iii). The Board of Directors may resolve that the proxies of holders of voting rights will be attached to the attendance list.	
23.6	Shareholders and other persons entitled to attend meetings of shareholders may be represented by proxies duly authorized in writing, and such proxies shall be admitted	23.6	Shareholders and other persons entitled to attend meetings of shareholders may be represented by proxies duly authorized in writing, and such proxies shall be admitted	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
23.7	upon production of such written instrument. The general meeting of shareholders may adopt rules regarding, inter alia, the length of time for which shareholders may speak. In so	23.7	upon production of such written instrument. The general meeting of shareholders may adopt rules regarding, inter alia, the length of time for which shareholders may speak. In so	
	far as such rules are not applicable, the chairman may determine the time for which shareholders may speak if he considers this desirable with a view to the orderly proceeding of the meeting.		far as such rules are not applicable, the chairman may determine the time for which shareholders may speak if he considers this desirable with a view to the orderly proceeding of the meeting.	
23.8	All matters regarding the admittance to the general meeting of shareholders, the exercise of voting rights and the result of votings, as well as any other matters regarding the proceedings at the general meeting of shareholders shall be decided upon by the chairman of that meeting, with due observance of the provisions of article 2:13 of the Dutch Civil Code.	23.8	All matters regarding the admittance to the general meeting of shareholders, the exercise of voting rights and the result of votings, as well as any other matters regarding the proceedings at the general meeting of shareholders shall be decided upon by the chairman of that meeting, with due observance of the provisions of article 2:13 of the Dutch Civil Code.	
VOT	ES AND ADOPTION OF RESOLUTIONS	VOT	ES AND ADOPTION OF RESOLUTIONS	
	le 24	Artic		
24.1	At the general meeting of shareholders each share entitles its holder to one (1) vote.	24.1	At the general meeting of shareholders each share entitles its holder to one (1) vote.	
24.2	Unless otherwise stated in these articles of association, resolutions shall be validly adopted if adopted by absolute majority of	24.2	Unless otherwise stated in these articles of association, resolutions shall be validly adopted if adopted by absolute majority of	
	votes cast. Blank and invalid votes shall not be counted. The chairman of the meeting shall decide on the method of voting and on		votes cast. Blank and invalid votes shall not be counted. The chairman of the meeting shall decide on the method of voting and on	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	the possibility of voting by acclamation. UAL ACCOUNTS AND REPORT OF BOARD OF DIRECTORS		the possibility of voting by acclamation. UAL ACCOUNTS AND REPORT OF BOARD OF DIRECTORS	
Artic	le 25	Artic	ele 25	
	The financial year of the Company shall coincide with the calendar year. Each year, within four months after expiry of the financial year the Board of Directory	25.1 25.2	The financial year of the Company shall coincide with the calendar year. Each year, within four months after expiry of the financial year, the Board of Directory	
	the financial year, the Board of Directors shall draw up the annual accounts, consisting of a balance sheet and a profit and loss account in respect of the preceding financial year, together with the explanatory notes thereto. The Board of Directors shall furthermore prepare a report on the course of		the financial year, the Board of Directors shall draw up the annual accounts, consisting of a balance sheet and a profit and loss account in respect of the preceding financial year, together with the explanatory notes thereto. The Board of Directors shall furthermore prepare a report on the course of	
25.2	business of the Company in the preceding year.	25.2	business of the Company in the preceding year.	
25.3	The Board of Directors shall draw up the annual accounts in accordance with applicable generally accepted accounting principles and all other applicable provisions of the law.	25.3	The Board of Directors shall draw up the annual accounts in accordance with applicable generally accepted accounting principles and all other applicable provisions of the law.	
	The annual accounts shall be signed by all directors. Should the signature of one or more of them be missing, then mention shall be made thereof, stating the reason.		The annual accounts shall be signed by all directors. Should the signature of one or more of them be missing, then mention shall be made thereof, stating the reason.	
25.4	The Board of Directors shall cause the annual accounts to be examined by one or more registered accountant(s) or other experts	25.4	The Board of Directors shall cause the annual accounts to be examined by one or more registered accountant(s) or other experts	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	designated for the purpose in accordance with article 2:393 of the Dutch Civil Code by the general meeting of shareholders. The auditor or the other expert designated shall report on his examination to the Board of Directors and shall issue a certificate containing the results		designated for the purpose in accordance with article 2:393 of the Dutch Civil Code by the general meeting of shareholders. The auditor or the other expert designated shall report on his examination to the Board of Directors and shall issue a certificate containing the results	
	thereof.		thereof.	
	Copies of the annual accounts accompanied by the certificate of the expert referred to in the preceding paragraph, the annual report of the Board of Directors, and the information to be added to each of such documents pursuant to the law, shall be made freely available at the office of the Company for the shareholders and the other persons entitled to attend meetings of shareholders, and - in the event that shares have been listed on the Amsterdam Stock Exchange - at a bank in Amsterdam, to be mentioned in the notice calling the general meeting of shareholders, as from the date of the notice convening the general meeting of shareholders at which meeting they shall be discussed, until the close thereof. The general meeting of shareholders decides on the adoption of the annual accounts.		Copies of the annual accounts accompanied by the certificate of the expert referred to in the preceding paragraph, the annual report of the Board of Directors, and the information to be added to each of such documents pursuant to the law, shall be made freely available at the office of the Company for the shareholders and the other persons entitled to attend meetings of shareholders, and - in the event that shares have been listed on the Amsterdam Stock Exchange - at a bank in Amsterdam, to be mentioned in the notice calling the general meeting of shareholders, as from the date of the notice convening the general meeting of shareholders at which meeting they shall be discussed, until the close thereof. The general meeting of shareholders decides on the adoption of the annual accounts.	
DIST	RIBUTIONS	DIST	TRIBUTIONS	
Artic	le 26	Artic	le 26	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
26.1	From the profits, as apparent from the annual accounts adopted by the general meeting of shareholders such amounts shall be reserved as the Board of Directors shall determine.	26.1	From the profits, as apparent from the annual accounts adopted by the general meeting of shareholders such amounts shall be reserved as the Board of Directors shall determine.	
26.2	The profits that remain after the application of paragraph 1 hereof shall be distributed to the shareholders pro rata to the number of shares held by each such shareholder.	26.2	The profits that remain after the application of paragraph 1 hereof shall be distributed to the shareholders pro rata to the number of shares held by each such shareholder.	
26.3	Dividends payable in cash shall be paid in United States Dollars, unless the Board of Directors determines that payment shall be made in another currency.	26.3	Dividends payable in cash shall be paid in United States Dollars, unless the Board of Directors determines that payment shall be made in another currency.	
26.4	The Company can only declare distributions insofar as its shareholders' equity exceeds the amount of the paid up and called portion of the issued share capital, plus the statutory reserves.	26.4	The Company can only declare distributions insofar as its shareholders' equity exceeds the amount of the paid up and called portion of the issued share capital, plus the statutory reserves.	
26.5	Subject to the provisions of article 2:105 paragraph 4 of the Dutch Civil Code and with due observance of the provisions of paragraph 4 of this Article, the Board of Directors may resolve to declare any interim dividends and/or other interim distributions. Such dividends and/or distributions shall be made to shareholders pro rata to the number of shares held by each shareholder.	26.5	Subject to the provisions of article 2:105 paragraph 4 of the Dutch Civil Code and with due observance of the provisions of paragraph 4 of this Article, the Board of Directors may resolve to declare any interim dividends and/or other interim distributions. Such dividends and/or distributions shall be made to shareholders pro rata to the number of shares held by each shareholder.	
Artic	-	Artic	-	
27.1	Distributions pursuant to article 26 shall be	27.1	Distributions pursuant to article 26 shall be	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
27.2	payable as from a date to be determined by the Board of Directors. Distributions under article 26 shall be made payable at an address or addresses in the	27.2	payable as from a date to be determined by the Board of Directors. Distributions under article 26 shall be made payable at an address or addresses in the	
	Netherlands, to be determined by the Board of Directors, and in any case at least at one address in each other country where the shares of the Company are listed on a stock exchange.		Netherlands, to be determined by the Board of Directors, and in any case at least at one address in each other country where the shares of the Company are listed on a stock exchange.	
27.3	The Board of Directors may determine the method of payment in respect of cash distributions on shares.	27.3	The Board of Directors may determine the method of payment in respect of cash distributions on shares.	
27.4	article 26 on shares shall be the person in whose name the share is registered, or in the event of others entitled thereto, if their right is sufficiently established, at the date to be fixed for that purpose by the Board of	27.4	The person entitled to a distribution under article 26 on shares shall be the person in whose name the share is registered, or in the event of others entitled thereto, if their right is sufficiently established, at the date to be fixed for that purpose by the Board of	
27.5	Directors. Notice of distributions and of the dates and places referred to in the preceding paragraphs of this article shall at least be published in a national daily newspaper and abroad in at least one daily newspaper appearing in each of those countries where the shares, on the application of the Company, have been admitted for official quotation, and further in such manner as the Board of Directors may	27.5	Directors. Notice of distributions and of the dates and places referred to in the preceding paragraphs of this article shall at least be published in a national daily newspaper and abroad in at least one daily newspaper appearing in each of those countries where the shares, on the application of the Company, have been admitted for official quotation, and further in such manner as the Board of Directors may	

	CURRENT ARTICLES		PROPOSED ARTICLES	EXPLANATION
	deem desirable.		deem desirable.	
27.6	Distributions in cash under article 26 that	27.6	Distributions in cash under article 26 that	
	have not been collected within five years and		have not been collected within five years and	
	two days after have become due and payable		two days after have become due and payable	
	shall revert to the Company.		shall revert to the Company.	
27.7	The Board of Directors may cause the	27.7	The Board of Directors may cause the	
	Company to declare distributions to		Company to declare distributions to	
	shareholders under article 26 in full or		shareholders under article 26 in full or	
	partially in the form of shares in the share		partially in the form of shares in the share	
	capital of the Company.		capital of the Company.	
	In the case of a distribution in the form of		In the case of a distribution in the form of	
	shares in the share capital of the Company,		shares in the share capital of the Company,	
	any shares in the Company not claimed		any shares in the Company not claimed	
	within a period to be determined by the		within a period to be determined by the	
	Board of Directors shall be sold for the		Board of Directors shall be sold for the	
	account of the persons entitled to the		account of the persons entitled to the	
	distribution who failed to claim the shares.		distribution who failed to claim the shares.	
	The net proceeds of such sale shall thereafter		The net proceeds of such sale shall thereafter	
	be held at the disposal of the above persons in		be held at the disposal of the above persons in	
	proportion to their entitlement; the right to		proportion to their entitlement; the right to	
	the proceeds shall lapse, however, if the		the proceeds shall lapse, however, if the	
	proceeds are not claimed within thirty years		proceeds are not claimed within thirty years	
	after the date on which the distribution in		after the date on which the distribution in	
	shares was made payable.		shares was made payable.	
27.8	In the case of a distribution in the form of	27.8	In the case of a distribution in the form of	
	shares in the Company, those shares shall be		shares in the Company, those shares shall be	
	registered in the shareholders' register of the		registered in the shareholders' register of the	
	Company, and, were applicable, certificates		Company, and, were applicable, certificates	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
 shall be issued to the holders thereof. 27.9 The provisions of paragraphs 4 and 7 shall apply correspondingly in respect of any other distributions that do not take place pursuant to article 26. 	 shall be issued to the holders thereof. 27.9 The provisions of paragraphs 4 and 7 shall apply correspondingly in respect of any other distributions that do not take place pursuant to article 26. 	
AMENDMENT ARTICLES OF	AMENDMENT ARTICLES OF	
ASSOCIATION	ASSOCIATION	
Article 28	Article 28	
28.1 The general meeting of shareholders may	28.1 The general meeting of shareholders may	
resolve to amend the articles of association of	resolve to amend the articles of association of	
the Company, provided that such resolution	the Company, provided that such resolution	
has been proposed to the general meeting of	has been proposed to the general meeting of	
shareholders by the Board of Directors.	shareholders by the Board of Directors.	
28.2 The complete proposal to amend the articles	28.2 The complete proposal to amend the articles	
of association shall be made freely available	of association shall be made freely available	
for the shareholders and the other persons	for the shareholders and the other persons	
entitled to attend meetings of shareholders, at	entitled to attend meetings of shareholders, at	
the office of the Company as from the day of	the office of the Company as from the day of	
notice convening such meeting until the close	notice convening such meeting until the close	
of that meeting.	of that meeting.	
DISSOLUTION AND LIQUIDATION	DISSOLUTION AND LIQUIDATION	
Article 29	Article 29	
29.1 The Company shall be dissolved pursuant to	29.1 The Company shall be dissolved pursuant to	
a resolution of the general meeting of	a resolution of the general meeting of	
shareholders, provided that such resolution	shareholders, provided that such resolution	
has been proposed to the general meeting of	has been proposed to the general meeting of	
shareholders by the Board of Directors. The	shareholders by the Board of Directors. The	
provisions of article 28 shall apply	provisions of article 28 shall apply	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
correspondingly.	correspondingly.	
29.2 If the Company is dissolved, the liquidation	29.2 If the Company is dissolved, the liquidation	
shall be carried out by the Board of Directors.	shall be carried out by the Board of Directors.	
29.3 The liquidation shall take place with due	29.3 The liquidation shall take place with due	
observance of the provisions of the law.	observance of the provisions of the law.	
During the liquidation period these articles of	During the liquidation period these articles of	
association shall, to the extent possible,	association shall, to the extent possible,	
remain in full force and effect.	remain in full force and effect.	
29.4 The balance of the assets of the Company	29.4 The balance of the assets of the Company	
remaining after all liabilities have been paid	remaining after all liabilities have been paid	
shall be distributed to the shareholders pro	shall be distributed to the shareholders pro	
rata to the number of shares held by each	rata to the number of shares held by each	
such shareholder.	such shareholder.	
29.5 After settling the liquidation, the liquidators	29.5 After settling the liquidation, the liquidators	
shall render account in accordance with the	shall render account in accordance with the	
provisions of the law.	provisions of the law.	
29.6 After the Company has ceased to exist, the	29.6 After the Company has ceased to exist, the	
books and records of the Company shall	books and records of the Company shall	
remain in the custody of the person	remain in the custody of the person	
designated for that purpose by the liquidators	designated for that purpose by the liquidators	
during a seven-year period.	during a seven-year period.	
CHOICE OF LAW AND EXCLUSIVE	CHOICE OF LAW AND EXCLUSIVE	
JURISDICTION	JURISDICTION	
Article 30	Article 30	
The rights and obligations among or between (a)	The rights and obligations among or between (a)	
the Company, (b) any of its current or former	the Company, (b) any of its current or former	
directors, proxy-holders, officers and staff	directors, proxy-holders, officers and staff	
members, and/or (c) any of its current or former	members, and/or (c) any of its current or former	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
holders of shares in the capital of the Company and	holders of shares in the capital of the Company and	
derivatives thereof, shall be governed in each case	derivatives thereof, shall be governed in each case	
exclusively by the laws of the Netherlands, unless	exclusively by the laws of the Netherlands, unless	
such rights or obligations do not pertain to or arise	such rights or obligations do not pertain to or arise	
out of the abovementioned capacities, insofar as	out of the abovementioned capacities, insofar as	
permitted by mandatory law. Any dispute, suit,	permitted by mandatory law. Any dispute, suit,	
claim, pre-trial action or other legal proceeding,	claim, pre-trial action or other legal proceeding,	
including summary or injunctive proceedings, by	including summary or injunctive proceedings, by	
and between those persons pertaining to or arising	and between those persons pertaining to or arising	
out of the above-mentioned capacities shall be	out of the above-mentioned capacities shall be	
exclusively submitted to the courts of the	exclusively submitted to the courts of the	
Netherlands. In relation to any such legal action or	Netherlands. In relation to any such legal action or	
proceedings, all current and former directors,	proceedings, all current and former directors,	
proxy-holders, officers and staff members of the	proxy-holders, officers and staff members of the	
Company (a) shall irrevocably submit to the	Company (a) shall irrevocably submit to the	
exclusive jurisdiction of the Dutch courts, (b) shall	exclusive jurisdiction of the Dutch courts, (b) shall	
waive any objections to such legal action or	waive any objections to such legal action or	
proceedings in such courts on the grounds of venue	proceedings in such courts on the grounds of venue	
or on the grounds that such legal action or	or on the grounds that such legal action or	
proceedings have been brought in an inappropriate	proceedings have been brought in an inappropriate	
forum, (c) shall irrevocably and unconditionally	forum, (c) shall irrevocably and unconditionally	
agree that a judgment in any such legal action or	agree that a judgment in any such legal action or	
proceedings brought in the courts of the	proceedings brought in the courts of the	
Netherlands shall be conclusive and binding upon	Netherlands shall be conclusive and binding upon	
them and may be enforced in the courts of any other	them and may be enforced in the courts of any other	
jurisdiction and (d) elect domicile at the offices of	jurisdiction and (d) elect domicile at the offices of	
the Company in Amsterdam, The Netherlands for	the Company in Amsterdam, The Netherlands for	
the service of any document relating to such legal	the service of any document relating to such legal	

CURRENT ARTICLES	PROPOSED ARTICLES	EXPLANATION
action or proceedings.	action or proceedings.	